

Revenue Budget Detail

Appendix 5

All Services

Managing Director/Head Of Service		2022-23	2023-24	2024-25
		Actual	Outturn	Budget
		£	£	£
Corporate Services				
A Pujol	Business Transformation Team	309,027	559,650	613,540
A Pujol	Communications	415,403	469,890	493,720
M Flitcroft	Democratic Services	771,010	778,250	850,790
P Shears	Electoral Services	155,483	414,390	217,480
M Flitcroft	Finance	748,799	934,900	1,094,050
P Shears	Human Resources	496,928	712,690	674,910
M Flitcroft	Internal Audit & Information Governance	191,001	289,700	242,240
M Flitcroft	Legal	306,086	418,290	577,880
M Flitcroft	Procurement	32,636	40,310	41,260
P Shears	Strategic Leadership Team	435,465	521,360	531,570
		3,861,838	5,139,430	5,337,440
Strategic Place				
N Blaney	Building Control	- 144,691	- 96,860	- 96,210
A Pujol	Customer Services	615,550	647,820	835,830
N Blaney	Development Management	532,925	704,400	710,400
N Blaney	Economy & Assets	13,057	337,800	781,680
A Pujol	Housing	64,661	1,243,000	1,514,830
N Blaney	Parking	- 2,901,091	- 3,067,580	- 3,223,290
A Pujol	Revenues & Benefits	566,080	1,198,510	1,332,960
N Blaney	Spatial Planning	704,339	514,800	576,330
		- 549,170	1,481,890	2,432,530
Environment, Health & Wellbeing				
A Pujol	Community Safety	121,210	120,570	116,120
N Blaney	Environmental Health	1,081,841	1,225,680	1,361,420
N Blaney	Green Spaces & Active Leisure	854,113	1,083,680	1,180,870
M Flitcroft	Leisure	- 1,841	960,230	1,136,830
N Blaney	Licensing	- 48,907	- 26,380	- 30,010
N Blaney	Resorts	162,095	99,630	79,210
P Shears	Waste, Recycling & Cleansing	5,432,485	6,525,700	8,235,720
		7,600,995	9,989,110	12,080,160
Total all services		10,913,662	16,610,430	19,850,130
Financing Items		783,923	612,130	- 1,404,330
Totals per actual/budget papers		11,697,585	17,222,560	18,445,800
Contributions to Capital		1,443,101	567,290	500,000
Totals per actual/budget papers		13,140,686	17,789,850	18,945,800

Notes:

There is a glossary of terms at the end of this appendix

Executive Member: Gary Taylor							
Manager: Nigel Hunt							
Activity Area: Building Control							
		2022-23		2023-24		2024-25	
		Actual		Outturn		Budget	
		FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>							
Employees	21.0	1,036,055	21.0	1,143,190	21.0	1,213,260	
Property		33,610		33,670		33,670	
Services & Supplies		129,362		135,120		134,810	
Grant Payments		-		-		-	
Transport		57,096		55,410		59,910	
Leasing & capital charges		-		-		-	
		1,256,123		1,367,390		1,441,650	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges	-	1,169,191	-	1,219,840	-	1,295,120	
Property Income		-		-		-	
Grants - income		-		-		-	
Other income & recharges	-	231,623	-	232,840	-	242,740	
Transfers from earmarked reserves		-		11,570		-	
		1,400,814		1,464,250		1,537,860	
Service Cost		144,691		96,860		96,210	
Service cost - £'s per head of population	-	1.07	-	0.72	-	0.71	

Executive Member: Martin Wrigley							
Manager: Lloyd Purchase							
Activity Area: Business Transformation Team							
		2022-23		2023-24		2024-25	
		Actual		Outturn		Budget	
		FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>							
Employees	5.5	234,734	5.5	389,360	5.5	343,710	
Property		14,976		15,230		15,230	
Services & Supplies		97,751		213,370		254,430	
Grant Payments		-		71,090		-	
Transport		133		260		740	
Leasing & capital charges		-		-		-	
		347,593		689,310		614,110	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges		-		-		-	
Property Income	-	567	-	570	-	570	
Grants - income		-		121,090		-	
Other income & recharges	-	37,999	-	1,360	-	-	
Transfers from earmarked reserves		-		6,640		-	
		38,566		129,660		570	
Service Cost		309,027		559,650		613,540	
Service cost - £'s per head of population		2.29		4.15		4.55	

Executive Member:	Martin Wrigley					
Manager:	Louise Raymond					
Activity Area:	Communications					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	213,580	5.0	259,810	5.0	279,260
	Property	3,875		3,920		3,920
	Services & Supplies	86,807		76,130		81,960
	Grant Payments	139,850		152,880		152,880
	Transport	237		-		700
	Leasing & capital charges	-		-		-
		444,349		492,740		518,720
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	28,946	-	22,850	-	25,000
	Transfers from earmarked reserves	-		-		-
		- 28,946		- 22,850		- 25,000
		415,403		469,890		493,720
Service Cost						
		415,403		469,890		493,720
Service cost - £'s per head of population		3.08		3.49		3.66

Executive Member:	Linda Goodman-Bradbury					
Manager:	Rebecca Hewitt					
Activity Area:	Community Safety					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	100,209	2.0	100,220	2.0	102,750
	Property	2,054		2,070		2,070
	Services & Supplies	7,684		8,680		9,330
	Grant Payments	304,503		119,050		-
	Transport	1,057		1,750		1,970
	Leasing & capital charges	-		-		-
		415,508		231,770		116,120
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	281,450	-	90,580	-	-
	Other income & recharges	12,848	-	20,620	-	-
	Transfers from earmarked reserves	-		-		-
		- 294,298		- 111,200		-
		121,210		120,570		116,120
Service Cost						
		121,210		120,570		116,120
Service cost - £'s per head of population		0.90		0.89		0.86

Executive Member:	Richard Keeling					
Manager:	Emma Ingle					
Activity Area:	Customer Services					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	486,186	18.5	503,240	19.0	684,900
	Property	10,808		10,920		10,920
	Services & Supplies	118,556		133,660		140,010
	Grant Payments	-		-		-
	Transport	-		-		-
	Leasing & capital charges	-		-		-
		615,550		647,820		835,830
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	-		-		-
	Transfers from earmarked reserves	-		-		-
		-		-		-
		615,550		647,820		835,830
Service Cost		615,550		647,820		835,830
Service cost - £'s per head of population		4.57		4.81		6.20

Executive Member:	Richard Keeling					
Manager:	Sarah Selway					
Activity Area:	Democratic Services					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	577,969	3.0	622,860	3.0	666,050
	Property	36,827		2,970		6,110
	Services & Supplies	114,907		126,040		131,620
	Grant Payments	50,364		47,000		47,000
	Transport	5		10		10
	Leasing & capital charges	-		-		-
		780,072		798,880		850,790
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	9,061	-	300		-
	Transfers from earmarked reserves	-		20,330		-
		9,061		20,630		-
		771,010		778,250		850,790
Service Cost		771,010		778,250		850,790
Service cost - £'s per head of population		5.72		5.77		6.31

Executive Member:	Gary Taylor					
Manager:	Sim Manley					
Activity Area:	Development Management					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	1,355,287	29.5	1,424,470	30.0	1,484,300
	Property	62,313		66,030		66,070
	Services & Supplies	340,192		548,020		311,320
	Grant Payments	-		-		-
	Transport	15,775		27,560		27,530
	Leasing & capital charges	-		-		-
		1,773,568		2,066,080		1,889,220
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	1,074,105	-	1,088,630	-	1,178,400
	Property Income	-		-		-
	Grants - income	27,554	-	35,520	-	-
	Other income & recharges	138,984	-	151,380	-	420
	Transfers from earmarked reserves	-		86,150		-
		1,240,643		1,361,680		1,178,820
	Service Cost	532,925		704,400		710,400
	Service cost - £'s per head of population	3.95		5.23		5.27

Executive Member:	David Palethorpe					
Manager:	Fergus Pate and Tom Phillips					
Activity Area:	Economy & Assets					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	1,082,083	30.0	1,358,080	30.0	1,587,970
	Property	933,055		1,061,890		1,039,340
	Services & Supplies	561,242		590,200		369,160
	Grant Payments	49,562		119,140		4,280
	Transport	5,279		9,010		9,230
	Leasing & capital charges	-		-		-
		2,631,220		3,138,320		3,009,980
	<u>INCOME</u>					
	Sales	109	-	300	-	300
	Fees & Charges	123,156	-	99,580	-	98,390
	Property Income	2,159,039	-	2,141,070	-	1,924,590
	Grants - income	49,108	-	127,690	-	-
	Other income & recharges	286,751	-	431,880	-	205,020
	Transfers from earmarked reserves	-		-		-
		2,618,164		2,800,520		2,228,300
	Service Cost	13,057		337,800		781,680
	Service cost - £'s per head of population	0.10		2.51		5.80

Executive Member:	Martin Wrigley	2022-23		2023-24		2024-25
Manager:	Cathy Ruelens	Actual		Outturn		Budget
Activity Area:	Electoral Services	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	2.0	97,892	2.0	142,220	2.0	107,800
Property		8,270		53,040		8,360
Services & Supplies		93,911		419,860		103,270
Grant Payments		-		-		-
Transport		171		3,540		210
Leasing & capital charges		-		-		-
		200,244		618,660		219,640
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	2,035	-	2,160	-	2,160
Property Income		-		-		-
Grants - income	-	34,500	-	-	-	-
Other income & recharges	-	8,226	-	202,110	-	-
Transfers from earmarked reserves		-		-		-
		44,761		204,270		2,160
Service Cost		155,483		414,390		217,480
Service cost - £'s per head of population		1.15		3.07		1.61

Executive Member:	Charles Nuttall	2022-23		2023-24		2024-25
Manager:	David Eaton and Paul Nicholls	Actual		Outturn		Budget
Activity Area:	Environmental Health	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	20.0	872,050	21.0	916,540	21.0	1,029,620
Property		61,380		60,570		61,830
Services & Supplies		218,259		329,240		269,080
Grant Payments		-		-		-
Transport		30,535		34,550		34,660
Leasing & capital charges		3,277		3,000		26,380
		1,185,501		1,343,900		1,421,570
<u>INCOME</u>						
Sales	-	2,590	-	6,000	-	6,000
Fees & Charges	-	37,940	-	39,250	-	39,750
Property Income		-		-		-
Grants - income	-	52,776	-	-	-	-
Other income & recharges	-	10,354	-	19,020	-	14,400
Transfers from earmarked reserves		-		53,950		-
		103,660		118,220		60,150
Service Cost		1,081,841		1,225,680		1,361,420
Service cost - £'s per head of population		8.03		9.09		10.10

Executive Member:	Richard Keeling	2022-23		2023-24		2024-25
Manager:	Martin Flitcroft	Actual		Outturn		Budget
Activity Area:	Finance	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	16.5	701,128	16.0	840,500	16.0	988,130
Property		23,038		23,290		23,290
Services & Supplies		51,166		116,500		103,040
Grant Payments		-		-		-
Transport		94		30		320
Leasing & capital charges		-		-		-
		775,426		980,320		1,114,780
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	26,627	-	20,730	-	20,730
Transfers from earmarked reserves		-		24,690		-
		- 26,627		- 45,420		- 20,730
Service Cost		748,799		934,900		1,094,050
Service cost - £'s per head of population		5.55		6.94		8.12

Executive Member:	John Nutley	2022-23		2023-24		2024-25
Manager:	Mark Payne	Actual		Outturn		Budget
Activity Area:	Green Spaces & Active Leisure	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	11.0	364,351	10.5	466,680	10.5	517,610
Property		876,717		953,080		955,940
Services & Supplies		358,220		275,240		247,220
Grant Payments		5,559		5,740		4,850
Transport		9,694		14,110		12,510
Leasing & capital charges		-		-		-
		1,614,541		1,714,850		1,738,130
<u>INCOME</u>						
Sales	-	3,854	-	2,420	-	1,280
Fees & Charges	-	347,584	-	278,600	-	288,960
Property Income	-	191,633	-	197,500	-	183,310
Grants - income	-	26,547	-	15,540	-	-
Other income & recharges	-	190,809	-	123,950	-	83,710
Transfers from earmarked reserves		-		13,160		-
		- 760,428		- 631,170		- 557,260
Service Cost		854,113		1,083,680		1,180,870
Service cost - £'s per head of population		6.34		8.04		8.76

Executive Member: Linda Goodman-Bradbury
 Manager: Amanda Pujol
 Activity Area: Housing

		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	32.0	1,652,610	32.0	1,802,120	32.0	1,550,720
Property		466,757		502,120		476,580
Services & Supplies		1,202,427		1,188,450		1,093,270
Grant Payments		1,409,043		1,777,260		895,400
Transport		24,206		19,040		20,920
Leasing & capital charges		-		-		-
		4,755,043		5,288,990		4,036,890
<u>INCOME</u>						
Sales	-	1,200	-	1,200	-	1,200
Fees & Charges	-	11,372	-	15,040	-	4,850
Property Income	-	970,585	-	1,314,390	-	1,203,210
Grants - income	-	3,546,174	-	2,471,150	-	1,209,440
Other income & recharges	-	161,050	-	109,830	-	103,360
Transfers from earmarked reserves		-		134,380		-
		4,690,381		4,045,990		2,522,060
Service Cost		64,661		1,243,000		1,514,830
Service cost - £'s per head of population		0.48		9.22		11.24

Executive Member: Martin Wrigley
 Manager: Tim Slater
 Activity Area: Human Resources

		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	7.0	350,392	7.0	511,760	7.0	529,570
Property		17,761		19,900		17,910
Services & Supplies		131,080		180,830		127,230
Grant Payments		-		-		-
Transport		195		200		200
Leasing & capital charges		-		-		-
		499,428		712,690		674,910
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	2,500	-	-	-	-
Transfers from earmarked reserves		-		-		-
		2,500		-		-
Service Cost		496,928		712,690		674,910
Service cost - £'s per head of population		3.69		5.29		5.01

Executive Member:	Richard Keeling					
Manager:	Sue Heath					
Activity Area:	Internal Audit & Governance					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	185,701	2.0	264,000	2.0	215,580
	Property	9,013		9,110		9,110
	Services & Supplies	13,789		17,150		18,110
	Grant Payments	-		-		-
	Transport	-		-		-
	Leasing & capital charges	-		-		-
		208,502		290,260		242,800
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	-		-		-
	Property Income	-		-		-
	Grants - income	17,150	-	-	-	-
	Other income & recharges	352	-	560	-	560
	Transfers from earmarked reserves	-		-		-
		17,502		560		560
		191,001		289,700		242,240
Service Cost						
		191,001		289,700		242,240
Service cost - £'s per head of population		1.42		2.15		1.80

Executive Member:	Richard Keeling					
Manager:	Paul Woodhead					
Activity Area:	Legal					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	300,684	7.5	334,590	7.5	572,760
	Property	11,983		12,110		12,110
	Services & Supplies	56,888		120,690		41,250
	Grant Payments	-		-		-
	Transport	81		90		150
	Leasing & capital charges	-		-		-
		369,637		467,480		626,270
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	52,105	-	46,200	-	46,200
	Property Income	-		-		-
	Grants - income	-		-		-
	Other income & recharges	11,445	-	2,990	-	2,190
	Transfers from earmarked reserves	-		-		-
		63,551		49,190		48,390
		306,086		418,290		577,880
Service Cost						
		306,086		418,290		577,880
Service cost - £'s per head of population		2.27		3.10		4.29

Executive Member:	John Nutley					
Manager:	James Teed					
Activity Area:	Leisure					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	1,378,579	65.5	1,685,940	55.0	1,925,030
	Property	1,087,839		1,376,370		1,296,310
	Services & Supplies	317,338		355,990		382,870
	Grant Payments	50,160		15,000		15,000
	Transport	3,304		3,820		3,820
	Leasing & capital charges	3,201		3,040		3,040
		2,840,422		3,440,160		3,626,070
	<u>INCOME</u>					
	Sales	6,017	-	11,220	-	10,140
	Fees & Charges	2,561,485	-	2,252,390	-	2,263,810
	Property Income	-	-	-	-	-
	Grants - income	-	-	-	-	-
	Other income & recharges	274,762	-	216,320	-	215,290
	Transfers from earmarked reserves	-	-	-	-	-
		2,842,264		2,479,930		2,489,240
	Service Cost	1,841		960,230		1,136,830
	Service cost - £'s per head of population	0.01		7.12		8.43

Executive Member:	Charles Nuttall					
Manager:	Andrea Furness					
Activity Area:	Licensing					
		2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	125,524	3.0	152,210	3.0	136,820
	Property	8,322		7,290		7,230
	Services & Supplies	56,738		58,970		62,210
	Grant Payments	-		-		-
	Transport	36		340		270
	Leasing & capital charges	-		-		-
		190,619		218,810		206,530
	<u>INCOME</u>					
	Sales	-	-	-	-	-
	Fees & Charges	229,590	-	232,840	-	236,540
	Property Income	-	-	-	-	-
	Grants - income	8,742	-	-	-	-
	Other income & recharges	1,194	-	-	-	-
	Transfers from earmarked reserves	-	-	12,350	-	-
		239,526		245,190		236,540
	Service Cost	48,907		26,380		30,010
	Service cost - £'s per head of population	0.36		0.20		0.22

Executive Member: David Palethorpe							
Manager: Tom Phillips							
Activity Area: Parking							
		2022-23		2023-24		2024-25	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	£
<u>EXPENDITURE</u>							
Employees	9.0	264,816	9.0	270,010	10.0	354,070	
Property		721,230		808,970		796,000	
Services & Supplies		386,584		435,980		451,930	
Grant Payments		-		980		980	
Transport		3,337		4,520		4,520	
Leasing & capital charges		5,223		4,680		25,400	
		1,381,190		1,525,140		1,632,900	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges	-	4,160,059	-	4,449,250	-	4,726,240	
Property Income	-	36,344	-	50,650	-	46,720	
Grants - income		-		-		-	
Other income & recharges	-	85,879	-	92,820	-	83,230	
Transfers from earmarked reserves		-		-		-	
		4,282,282		4,592,720		4,856,190	
Service Cost		2,901,091		3,067,580		3,223,290	
Service cost - £'s per head of population	-	21.52	-	22.76	-	23.91	

Executive Member: Richard Keeling							
Manager: Rosanna Wilson							
Activity Area: Procurement & Commissioning							
		2022-23		2023-24		2024-25	
		Actual		Outturn		Budget	
		£	FTE	£	FTE	£	£
<u>EXPENDITURE</u>							
Employees	1.0	60,301	1.0	63,880	1.0	66,260	
Property		4,135		4,180		4,180	
Services & Supplies		5,039		18,930		6,750	
Grant Payments		-		-		-	
Transport		-		60		60	
Leasing & capital charges		-		-		-	
		69,475		87,050		77,250	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges		-		-		-	
Property Income		-		-		-	
Grants - income		-		-		-	
Other income & recharges	-	36,839	-	46,740	-	35,990	
Transfers from earmarked reserves		-		-		-	
		36,839		46,740		35,990	
Service Cost		32,636		40,310		41,260	
Service cost - £'s per head of population		0.24		0.30		0.31	

Executive Member:	John Nutley					
Manager:	Sarah Holgate and Anna Snow					
Activity Area:	Resorts	2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	224,882	5.5	257,710	5.5	276,060
	Property	99,480		78,360		62,320
	Services & Supplies	120,032		94,690		85,000
	Grant Payments	-		-		-
	Transport	2,467		3,210		3,440
	Leasing & capital charges	-		-		-
		446,860		433,970		426,820
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	21,179		21,330		24,620
	Property Income	260,104		303,000		321,950
	Grants - income	-		-		-
	Other income & recharges	3,482		10,010		1,040
	Transfers from earmarked reserves	-		-		-
		284,765		334,340		347,610
Service Cost		162,095		99,630		79,210
Service cost - £'s per head of population		1.20		0.74		0.59

Executive Member:	Richard Keeling					
Manager:	Tracey Hooper					
Activity Area:	Revenues & Benefits	2022-23		2023-24		2024-25
		Actual		Outturn		Budget
		£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
	Employees	816,830	27.0	1,039,400	26.0	1,092,320
	Property	81,294		85,810		84,820
	Services & Supplies	807,201		768,920		809,750
	Grant Payments	21,115,067		20,214,550		18,214,410
	Transport	81		1,180		1,130
	Leasing & capital charges	-		-		-
		22,820,474		22,109,860		20,202,430
	<u>INCOME</u>					
	Sales	-		-		-
	Fees & Charges	156,693		199,500		199,500
	Property Income	-		-		-
	Grants - income	21,695,742		20,318,300		18,304,960
	Other income & recharges	401,960		369,810		365,010
	Transfers from earmarked reserves	-		23,740		-
		22,254,394		20,911,350		18,869,470
Service Cost		566,080		1,198,510		1,332,960
Service cost - £'s per head of population		4.20		8.89		9.89

Executive Member:	Gary Taylor						
Manager:	Michelle Luscombe and Fergus Pate						
Activity Area:	Spatial Planning	2022-23		2023-24		2024-25	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	£
<u>EXPENDITURE</u>							
Employees	8.5	525,266	8.5	434,350	8.5	461,840	
Property		10,128		10,240		10,240	
Services & Supplies		168,767		269,880		122,000	
Grant Payments		6,104		7,800		-	
Transport		773		2,300		2,300	
Leasing & capital charges		-		-		-	
		711,036		724,570		596,380	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges	-	38	-	50	-	50	
Property Income		-		-		-	
Grants - income		-	-	20,000	-	20,000	
Other income & recharges	-	6,659	-	-	-	-	
Transfers from earmarked reserves		-	-	189,720		-	
		6,697		209,770		20,050	
Service Cost		704,339		514,800		576,330	
Service cost - £'s per head of population		5.23		3.82		4.28	

Executive Member:	Martin Wrigley						
Manager:	Phil Shears						
Activity Area:	Senior Leadership Team	2022-23		2023-24		2024-25	
		Actual		Outturn		Budget	
	FTE	£	FTE	£	FTE	£	£
<u>EXPENDITURE</u>							
Employees	5.0	403,273	5.0	484,840	5.0	493,170	
Property		17,060		17,250		17,250	
Services & Supplies		13,995		16,960		18,300	
Grant Payments		-		-		-	
Transport		1,236		2,410		2,950	
Leasing & capital charges		-		-		-	
		435,565		521,460		531,670	
<u>INCOME</u>							
Sales		-		-		-	
Fees & Charges		-		-		-	
Property Income		-		-		-	
Grants - income		-		-		-	
Other income & recharges	-	100	-	100	-	100	
Transfers from earmarked reserves		-		-		-	
		100		100		100	
Service Cost		435,465		521,360		531,570	
Service cost - £'s per head of population		3.23		3.87		3.94	

Executive Member:	Charles Nuttall						
Manager:	Chris Braines						
Activity Area:	Waste, Recycling & Cleansing						
		2022-23		2023-24		2024-25	
		Actual		Outturn		Budget	
		£	£	£	£	£	
		FTE	FTE	FTE	FTE	FTE	
	<u>EXPENDITURE</u>						
	Employees	184.0	6,255,341	185.0	6,801,810	183.0	7,631,510
	Property		567,209		658,820		648,570
	Services & Supplies		1,154,797		1,253,170		1,137,780
	Grant Payments		19,898		19,570		-
	Transport		819,114		643,990		924,950
	Leasing & capital charges		1,241,352		1,224,700		1,959,770
			10,057,711		10,602,060		12,302,580
	<u>INCOME</u>						
	Sales	-	1,233,476	-	762,680	-	788,770
	Fees & Charges	-	1,360,413	-	1,517,130	-	1,523,670
	Property Income	-	18,950	-	19,600	-	19,600
	Grants - income	-	-	-	-	-	-
	Other income & recharges	-	2,012,387	-	1,776,950	-	1,734,820
	Transfers from earmarked reserves	-	-	-	-	-	-
		-	4,625,226	-	4,076,360	-	4,066,860
			5,432,485		6,525,700		8,235,720
Service Cost			5,432,485		6,525,700		8,235,720
Service cost - £'s per head of population			40.30		48.41		61.10

Glossary

Column Headings

2022-23 Actual – the actual cost of the service for last year

2023-24 Outturn – the likely cost of the service for this year

2024-25 Budget – the budget proposed for the service for next year

FTE – the budgeted full time equivalent average permanent staff numbers for the year
The numbers ignore spend on agency staff/temporary staff and Members allowances

Expenditure

Employees – includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport – includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

Income

Sales – income from the sale of items including recycled materials

Fees & Charges – income generated from services where we charge a fee, including car parks, land charges, leisure, planning and building regulation

Grant Income – this identifies grants mainly toward specific costs such as rent allowances

Property Income – income related to property such as rent, rights and lettings

Other Income – income not covered by any of the above including contributions to costs